

DEPARTMENT OF THE ARMY

UNITED STATES ARMY, EUROPE, AND SEVENTH ARMY
UNIT 29351
APO AE 09014-9351

S: 25 May 2004

10 May 2004

MEMORANDUM FOR SEE DISTRIBUTION

SUBJECT: Memorial Day Weekend—Summer Under the Oak Tree

This memorandum expires 30 September 2004.

- 1. The Memorial Day holiday period, 28 31 May, is a time to honor our fallen comrades and to recognize the sacrifices of the Soldiers defending our great Nation today. This holiday period also marks the traditional beginning of summer, which is historically the most dangerous time of year for us.
- 2. The safety record for USAREUR and the Army as a whole during the summer months has not been good over the last 5 years. The fatality rate is high, and it continues to climb. If history repeats itself, USAREUR could lose 25 Soldiers to accidents by the end of September.
- 3. USAREUR recently lost two good Soldiers in tragic vehicle crashes, one involving a motorcycle and the other a privately owned vehicle. Alcohol and lack of judgment were factors in these accidents. While it is always painful when one of our Soldiers dies, it is especially tragic when one of them is killed in a crash that could have been prevented.
- 4. Leaders at all levels must get involved and make the tough choices needed to keep our people safe. We must go beyond simply giving pre-weekend and pre-holiday safety briefings. First-line supervisors must be actively involved in planning Soldier leaves and passes, and must reach an in-depth, joint understanding and agreement with Soldiers. This process—what I call a "meeting under the oak tree"—involves two tiers and is especially important for Soldiers going on block leave after prolonged deployments. I do not want our NCOs to issue approved leave forms and passes until Soldiers have completed both tiers.
- a. The first tier requires unit leaders to present a safety briefing at a company / platoon-level assembly. During this briefing, unit leaders will make very clear to Soldiers exactly what hazards they face and what they must do to protect themselves.
- b. The second tier involves squad-level / first-line supervisor NCOs sitting down and making "verbal contracts" with Soldiers. Junior leaders are in the best position to talk to Soldiers about safety. These leaders will ask their Soldiers to provide specific information about their leave plans, jointly assess risks with their Soldiers, and have Soldiers agree to take specific measures to ensure their safe return. This meeting is necessary regardless of the Soldier's destination, transportation arrangements, or planned activities. NCOs will not allow Soldiers to depart on leave or pass until they are fully satisfied with the Soldier's "contract."

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- 5. In addition to the requirements above, leaders will identify high-risk Soldiers using standard assessment processes according to Army Europe Command Policy Letter 3. Commanders will ensure that all Soldiers in their unit have been formally assessed before 25 May 2004. After assessments are completed, leaders must review them before each meeting under the oak tree and update them if necessary.
- 6. Families and friends also play an important role in keeping Soldiers safe. One way they can help make a difference is by taking part in Operation Guardian Angel. The USAREUR homepage provides information on this program.
- 7. Help make this first weekend of summer our safest ever—Soldier hard, Soldier safe—and take care of yourselves as we execute with excellence, Any Mission, Anywhere.

B. B. BELL General, USA Commanding

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